

**Summary Table: SDCA in the EMPOWERS Planning Cycle**

Step	Objectives	SDCA for planning in IWRM	Outputs
<b>Visioning</b>	<ul style="list-style-type: none"> <li>▪ Stakeholders involved and interested in work</li> <li>▪ Broad scope of work identified and agreed</li> </ul>	<ul style="list-style-type: none"> <li>✚ Stakeholder identification and analysis</li> <li>✚ Problem analysis</li> <li>✚ Initial visioning and scenario building</li> <li>✚ Identifying priority communities for action</li> </ul>	<ul style="list-style-type: none"> <li>▪ <b>Stakeholder platforms</b></li> <li>▪ Problem trees</li> <li>▪ Initial visions at district or governorate level</li> <li>▪ Initial scenarios</li> </ul>
<b>Assessing</b>	<ul style="list-style-type: none"> <li>▪ Main causes of water problems identified</li> <li>▪ Agreed and shared information-base developed</li> </ul>	<ul style="list-style-type: none"> <li>✚ Stakeholders involved in:                             <ul style="list-style-type: none"> <li>✚ Information collection and analysis</li> <li>✚ Quality control and cross-checking</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>▪ RIDA Analysis</li> <li>▪ Belief Networks</li> <li>▪ Provisional data base</li> </ul>
<b>Strategizing</b>	<ul style="list-style-type: none"> <li>▪ Previous steps integrated to create shared basis for vertically and horizontally integrated action planning</li> </ul>	<ul style="list-style-type: none"> <li>✚ Update visions and scenarios</li> <li>✚ Develop broad strategies</li> <li>✚ Assess &amp; validate scenario/strategy combinations using Bayesian Networks</li> <li>✚ Select key scenario and related strategies</li> <li>✚ Prioritize activities</li> <li>✚ Define decision modalities</li> </ul>	<ul style="list-style-type: none"> <li>▪ WRA reports</li> <li>▪ Community and District Water Fact Sheets</li> <li>▪ “final” visions, scenarios and strategies for IWRM</li> </ul>
<b>Planning</b>	<ul style="list-style-type: none"> <li>▪ Detailed plan(s) for concerted action developed, budgeted and agreed</li> </ul>	<ul style="list-style-type: none"> <li>✚ <b>Plan community and governorate level activities</b></li> <li>✚ <b>Identify tasks and responsibilities</b></li> <li>✚ <b>Define information flows</b></li> <li>✚ <b>Prepare project proposals</b></li> <li>✚ <b>Define M&amp;E plans</b></li> <li>✚ (acquire funding)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Log frames for project proposals</li> <li>▪ <b>Funded IWRM Project Proposals for community, district and governorates</b></li> </ul>
<b>Implementing</b>	<ul style="list-style-type: none"> <li>▪ Activities implemented according to plans within a transparent and high quality approach and in a concerted way</li> </ul>	<ul style="list-style-type: none"> <li>✚ <b>Implement activities</b></li> <li>✚ <b>Awareness raising</b></li> <li>✚ <b>Tendering (transparent)</b></li> <li>✚ <b>Capacity building</b></li> <li>✚ <b>Information sharing</b></li> <li>✚ <b>Quality control</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ Achieved results</li> <li>▪ Capacities build</li> <li>▪ Information basis improved</li> </ul>
<b>Reflecting</b>	<ul style="list-style-type: none"> <li>▪ Implementation process documented</li> <li>▪ Achievements monitored</li> <li>▪ Lessons drawn out of preceding planning cycle</li> </ul>	<ul style="list-style-type: none"> <li>✚ <b>Documenting processes (video)</b></li> <li>✚ <b>M&amp;E</b></li> <li>✚ <b>Learning and reflecting</b></li> </ul>	<ul style="list-style-type: none"> <li>▪ Process reports &amp; videos</li> <li>▪ Evaluation reports</li> <li>▪ Conclusions drawn as input for next planning cycle</li> </ul>

For further reference see EMPOWERS Working Papers 3 and 6 on the EMPOWERS Participatory Planning Cycle for Integrated Water Resource Management, and on Stakeholder Dialogue and Concerted Action respectively. EMPOWERS Working papers series are available online at <http://www.empowers.info/page/1057>